



Regional Business Investment

Hemlock Semiconductor

- November 2005 – Announced \$400 million expansion in Thomas Township to nearly double the site's output of polycrystalline silicon
- March 2007 – Announced \$1 billion expansion in Thomas Township
- December 2008 – Announced another \$1 billion expansion in Thomas Township, creating 300 permanent new jobs
- Total: \$2.5 billion of expansions in five years

Dow Corning Solar Solutions

- May 2008 – Dow Corning launched a Solar Solutions Application Center in Freeland, MI
- Collaborates with customers to develop, evaluate and pilot materials solutions used to manufacture solar panels
- \$3 million investment – 27,000-square-foot state-of-the-art facility
- Includes a laboratory, pilot equipment and testing facilities

Dow Corning Monosilane Plant

- Announced in December 2008
- Planned to be located adjacent to HSC Facility in Saginaw County
- Will produce specialty gas used to manufacture thin-film solar cells and LCDs

Dow Corning Midland Plant

- December 2006 – Michigan Strategic Fund approves the creation of a Michigan Renaissance Zone on Dow Corning Michigan Plant property.
- 775 acres of the site
- As part of the Ren Zone agreement, Dow Corning is obligated to maintain its employment base of 1,137 people at the Midland Plant and add an additional 50 people by the end of 2010 while investing at least \$180 million at the site
- Dow Corning is on track to meet these goals before the end-2010 date

Midland Cogeneration Venture

- 2008 –Midland Cogeneration Venture (MCV) expanded its workforce by 13 employees and invested \$72 million
- Installed six on-site boilers to provide greater flexibility and efficiency in the production of energy

Evergreen Solar

- September 2008 – Evergreen Solar (Massachusetts-based manufacturer of STRING RIBBON™ solar panels) announces a new facility in Midland
- \$55 million investment; creation of 101 jobs within five years
- The facility manufactures critical raw materials for Evergreen's global manufacturing sites
- Evergreen broke ground in September 2008 and was hiring by May 2009

Dow Chemical Solar Solutions – 2008

- Dow invested \$50 million to bring together solar energy generation materials and design of commercial and residential building materials
- They constructed a state-of-the-art development plant and R&D facility at Michigan Operations that created 22 high-skills positions

Dow Chemical Solar Solutions – 2009

- December 2009 – Dow announced that Midland is the preferred site for the first full-scale production facility for the DOW™ POWERHOUSE™ Solar Shingle, subject to finalizing local, state and federal funding
- Could bring 1,200 jobs to the region by 2014
- Local, state and federal funding will help Dow Solar Solutions accelerate production plans for the solar shingles already being manufactured in the existing small-scale market development plant at Michigan Operations
- In November 2009, TIME Magazine named the DOW™ POWERHOUSE™ Solar Shingle one of the 50 Best Inventions of 2009.

Tata Consultancy Services

- Tata Consultancy Services Ltd. is investing \$12.5 million to establish a Business Process Service Center
- Core business services including financial consulting, order processing, information technology and other services
- The project will create 500 jobs during its initial phase, with 750 additional jobs expected to be created in subsequent phases
- Anticipated \$45 million investment

DK Advanced Battery Group

- Joint venture between Dow Chemical and Kokam America
- 800,000-square-foot lithium polymer battery manufacturing facility
- Anticipated \$665 million investment
- 600 total new jobs anticipated; 350 during Phase I
- First phase anticipated to be online by the first half of 2012; second phase dependent upon additional funding sources
- When completed, the facility will produce enough batteries to supply 60,000 hybrid or electric vehicles per year

GlobalWatt

- 2009 – San Jose, California-based GlobalWatt Inc. announced a solar module production plant in Saginaw
- Anticipated to create 500 jobs and invest \$177 million
- GlobalWatt will locate its production facility at the vacant 74,000-square-foot Enterprise Automotive Systems, 1200 Leon Scott. The company will start moving equipment into the building sometime in the first quarter of 2010.

Suniva

- October 2009 – Suniva, a Georgia-based maker of high-efficiency, low-cost solar panels says it wants to open a manufacturing facility in Saginaw County if state officials approve a \$15 million Michigan Business Tax credit
- The project is expected to create 500 jobs and invest \$250 million

Consumers Energy Karn-Weadock Plant

- Proposed new 800-megawatt clean coal power plant
- 500 megawatts for 1.8 million electric customers
- 300 megawatts going to other owners
- \$2 billion investment
- 1,800 construction jobs, 80 Consumer jobs
- If greenlighted - Operational in 2017

Other

- The H Hotel – Renovation and construction of Dow Learning Center - \$35 million investment with 30 jobs created
- Midland Country Club new building - \$35 million investment with 10 new jobs created

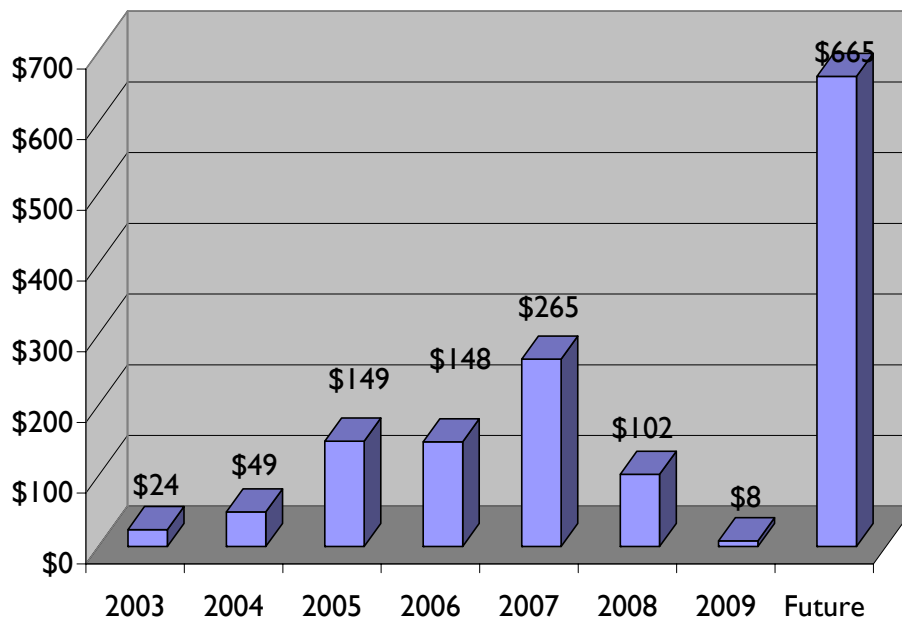
- The Apothecary Shoppe Pharmacies' new building on Fast Ice Drive - \$5 million investment; company is expected to employ 250 people within the next three years
 - The Apothecary Shoppe opened in 2000 with six employees
- MidMichigan Medical Center –Midland Harlow Building expansion – \$115 million project that is anticipated to create 27 jobs
- New MBS International Airport terminal - \$48 million project

Charts

- From 2005 to 2009, local and incoming businesses created and retained 1,228 jobs and invested \$672 million in the community.
- Future prospects from projects announced at our major manufacturers include the creation and retention of over 2,000 jobs.

Midland County Business Investment, 2003-2009

Source: Michigan Economic Development Corporation Tax Abatement Applications



Midland County Jobs Created and Retained, 2003-2009

Source: Michigan Economic Development Corporation Approved Tax Abatement Applications

